

Infrastructure NSW Board Members

Name of Board Member	Date of Appointment	Term of Appointment	Expiry Date of Appointment	Date of Re-Appointment or Retirement	Expiry Date of Re-Appointment	Board and Committee Memberships	Positions and Interests in Corporations	Positions in Professional/Business Associations and Trade Unions	Other interests
Nick Greiner AC	15 July 2011	4 years	Expired 30 June 2015	Retired 3 July 2013		<ul style="list-style-type: none"> • Panel member, GST Distribution Committee (ended 7/11/2012) • Chairman, Blue Star Group Holdings (ended 16/1/2013) • Chairman, Bradken Limited • Chairman, Nuance Group • Chairman, QBE Australia/Asia-Pacific • Chairman, Council of Advisors, Rothschild Australia • Deputy Chairman, CHAMP Group Services • Director and Chairman, Accolade Wine • Director Australian Stationery Industries • Chairman, QBE Insurance Group Australia • Chairman, Degremont Advisory Council • Chairman, Advisory Board, Opportunity Cambodia • Chairman, Playup Interactive Entertainment (Australia) Pty Ltd (REVO Pty Ltd) 	<ul style="list-style-type: none"> • Consultant, Trility Pty Ltd (ended 30/6/2012) 	<ul style="list-style-type: none"> • Board of Governors, CEDA 	
Roger Fletcher	15 July 2011	4 years	Expired 30 June 2015	Reappointed 30 June 2015	Expiring 30 June 2019	<ul style="list-style-type: none"> • AMIC • AWI • National and NSW State Export Lamb, Sheep and Goat Industries Council • CS Agriculture Pty Ltd 	<ul style="list-style-type: none"> • Managing Director, Fletcher Group of Companies 		

Rod Pearse OAM	15 July 2011	4 years	Expired 30 June 2015	Reappointed 30 June 2015	Expiring 30 June 2019	<ul style="list-style-type: none"> • COAG Reform Council Expert Panel on Cities • University of Wollongong SMART Infrastructure Advisory Board (ended 12/10/2015) • O'Connell Street Associates • Australian School of Business Advisory Board • Fife Funds Limited (responsible entity for Australian Industrial Real Estate Investment Trust) • WestConnex Delivery Authority (ended 1/10/2015) • Sydney Motorway Corporation 	<ul style="list-style-type: none"> • Director and member, Pearse Nominees (NSW) Pty Ltd 	<ul style="list-style-type: none"> • Member, Australian Institute of Company Directors 	
Max Moore-Wilton AC	15 July 2011	4 years	Expired 30 June 2015	Reappointed 30 June 2015	Expiring 6 June 2019	<ul style="list-style-type: none"> • Map Airports • Sydney Airport Corporations Limited (ended May 2015) • Southern Cross Austereo Media Group (ended 25/2/2015) • Lifehouse at RPA 	<ul style="list-style-type: none"> • State Negotiator, NSW Government, Establishment of Dharawal National Park 	<ul style="list-style-type: none"> • World Governing Board, Airports Council International • Warringah Forum, Liberal Party • Committee for Sydney 	

David Gonski AC	15 July 2011	4 years	Expired 30 June 2015	Retired 31 May 2014	<ul style="list-style-type: none"> • ANZ Banking Group • Australian Philanthropic Services Limited • ASX Limited (ended 28/3/2012) • Coca Cola Amatil Ltd • Ingeus Ltd (ended 7 May 2014) • Investec Bank (Australia) Ltd • Investec Holdings Australia Ltd • Investec Property Ltd • National E-Health Transaction Authority Ltd • Swiss Re Life & Health Australia Ltd • Sydney Theatre Company • University of New South Wales • University of New South Wales Foundation • Guardians of the Future Fund (ended 10/1/2014) • Singapore Airlines ended 1/8/2012) • Singapore Telecommunications Limited • Cibalis Pty Ltd • Clabon Pty Ltd • Donalisa Pty Ltd • Gallium Pty Ltd 	Continued from previous column: <ul style="list-style-type: none"> • Macareus Pty Ltd • Manbra Holdings Pty Ltd • Matila Nominees Pty Ltd • Mercury Corporate Pty Ltd • MGB Equity Growth Pty Ltd • MGB Equity Growth Nominees Pty Ltd • Narraboth Nominees Pty Ltd • Nodicorn Pty Ltd • Orda Investments Pty Ltd • Patjon Pty Ltd • Redlake Enterprises Pty Ltd • Sarai Pty Ltd • Sergant Pacific Pty Ltd • SDPI Pty Ltd 	<ul style="list-style-type: none"> • Law Society of NSW • Australian Institute of Company Directors • CPA Australia 	<ul style="list-style-type: none"> • Chairman of the School Funding Review • Member ASIC External Advisory Panel • Director Lowy Institute of International Policy • Patron Australian Indigenous Education Fund
					<ul style="list-style-type: none"> • Gold Fields House Nominees Pty Ltd • Gonski Foundation Pty Ltd • Helal Pty Ltd • Investec Australia Direct Investments Pty Ltd • Investec Executive Nominees Pty Ltd • Investec Wentworth Private Equity Ltd • King Elizabeth Investments Pty Ltd • Langston Place Investments Pty Ltd • Larapinta Nominees 	<ul style="list-style-type: none"> • Sunraysia Foundation • Wentworth Private Equity Pty Ltd • WPE Holdings Pty Ltd • WPE Services Pty Lt 		
Carolyn Kay	15 July 2011	4 years	Expired 30 June 2015	Retired 31 May 2014	<ul style="list-style-type: none"> • CBA • Brambles • Sydney Institute • Allens Arthur Robinson • John Swire & Sons Pty Ltd 		<ul style="list-style-type: none"> • Member of Chief Executive Women 	<ul style="list-style-type: none"> • Ms Kay's husband's company, Batesmart, interest in Government projects
Paul Broad	1 July 2011		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 28 June 2013	<ul style="list-style-type: none"> • Hunter Development Corporation • KUTh Energy • iiNet Ltd 			<ul style="list-style-type: none"> • Former INSW CEO

Philip Gaetjens	15 August 2011		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 3 July 2015		<ul style="list-style-type: none"> • NSW Treasury Corporation • Commission of Audit Board • Generals' group 	<ul style="list-style-type: none"> • Joint shareholding with spouse – ANZ, BHP, CBA, CSL, IEM, IPL, QBE, STO, TOL (spouse only TLS) 		<ul style="list-style-type: none"> • Former Secretary of NSW Treasury
Sam Haddad	1 July 2011		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 30 April 2014		<ul style="list-style-type: none"> • Sydney Harbour Foreshore Authority • Sydney Metropolitan Development Authority Board • Hunter Development Corporation • Central Coast Regional Development Corporation 		<ul style="list-style-type: none"> • Planning Institute of Australia (fellow) 	<ul style="list-style-type: none"> • Former Secretary of Department of Planning and Infrastructure
Chris Eccles	1 July 2011		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 6 October 2014		<ul style="list-style-type: none"> • Australia and New Zealand School of Government 			<ul style="list-style-type: none"> • Former Secretary of Department of Premier and Cabinet
Mark Paterson AO	1 July 2011		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 30 June 2015		<ul style="list-style-type: none"> • Secretary of Department of Premier and Cabinet 	<ul style="list-style-type: none"> • Superannuation fund interests 		<ul style="list-style-type: none"> • Former Secretary of Department of Trade and Investment, Regional Infrastructure and Services
Graham Bradley, AM Chair	4 July 2013	4 years	Expiring 3 July 2017	Reappointed 3 July 2017	Expiring 3 July 2021	<ul style="list-style-type: none"> • Stockland Corporation Ltd • HSBC Bank Australia Ltd • The Hong Kong & Shanghai Banking Corporation Ltd • EnergyAustralia Holdings Ltd • Virgin Australia International Holdings Ltd • Po Valley Energy Ltd (ended 22/4/2016) • GI Dynamics, Inc (ended 24/11/2017) • Anglo American Australia Ltd Advisory Board (ended 30/6/2016) • State Library of New South Wales • GrainCorp • Stilmark Pty Ltd • Ensemble Limited (retired as Chairman 3/09/18) remained Director) 	<ul style="list-style-type: none"> • Shareholdings in numerous Australian companies (none substantial shareholding) 	<ul style="list-style-type: none"> • Australian Institute of Company Directors • European-Australian Business Council • Australian School of Business at University of New South Wales 	

Jim Betts, Chief Executive Officer, Infrastructure NSW	29 June 2013		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	2 April 2019 Administrative Arrangements (Administrative Changes - Public Service Agencies) Order 2019					• Former Chief Executive Officer, Infrastructure NSW
Jim Betts, Secretary of Planning, Industry and Environment			<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	2 April 2019 Administrative Arrangements (Administrative Changes - Public Service Agencies) Order 2019		• Commissioner, Greater Sydney Commission			• Secretary of Department of Planning, Industry and Environment
Arlene Tansey	11 June 2014	4 years	Expiring 11 June 2018	Reappointed 14 June 2018	Expiring 11 June 2021	<ul style="list-style-type: none"> • Primary Healthcare Ltd • Adelaide Brighton Ltd • Australian Research Alliance for Children & Youth (ended 30/10/2015) • Lendlease Investment Management (subsidiary of Lendlease Corporation) • Hunter Phillip Japan Pty Ltd • Mantan Superannuation Fund • Mantan Nominees Pty Ltd • Serco Asia-Pacific Pty Ltd • Urbanise Pty Ltd (ended 14/10/2016) • Aristocrat Leisure Ltd • Future Fibre Technologies Ltd (ended 14/10/2016) • Australian National Maritime Museum Foundation 	• Co-owner of Hunter Phillip Japan		
Dieter Adamsas	11 June 2014	4 years	Expiring 11 June 2018	Retired 10 June 2018		<ul style="list-style-type: none"> • Geotech Group (ended 8/3/2017) • University of NSW Advisory Council • Acciona Geotech Holding Pty Ltd (ended 17/8/2017) • BUILT Group Pty Ltd 	<ul style="list-style-type: none"> • Investor, ASX listed entities • Investor, private equity funds 	<ul style="list-style-type: none"> • Financial Executives International • Australian Institute of Company Directors (fellow) 	
Blair Comley	7 October 2014		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 17 November 2017					• Former Secretary of Department of Premier and Cabinet

Rob Whitfield	13 July 2015		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 30 June 2017		<ul style="list-style-type: none"> • NSW Treasury Corporation • NSW Government ICT Board and Procurement Board • Whitfield Family Trust • Whitfield Investments (Aust) Pty Ltd • Whitfields Pty Ltd • Tumbulgum Pastoral Company Pty Ltd • 1666 Foundation Pty Ltd ATF 1666 Foundation 		<ul style="list-style-type: none"> • Australian Institute of Company Directors (fellow) • Financial Services Institute of Australasia (senior fellow) 	• Former Secretary of NSW Treasury
Carolyn McNally, Secretary Department of Planning and Environment	1 May 2014		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	2 April 2019 Administrative Arrangements (Administrative Changes - Public Service Agencies) Order 2019					• Secretary of Department of Planning and Environment
Simon Smith	1 July 2015		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	Retired 16 March 2018					• Former Secretary of Department of Industry
Michael Pratt, Secretary NSW Treasury	1 July 2017		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>						• Secretary of The Treasury
Tim Reardon, Secretary Department of Premier and Cabinet	18 November 2017		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>						• Secretary of Department of Premier and Cabinet
Simon Draper, Secretary, NSW Department of Industry	17 March 2018		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>	2 April 2019 Administrative Arrangements (Administrative Changes - Public Service Agencies) Order 2019					• Secretary of NSW Department of Industry
Simon Draper, Chief Executive Officer, Infrastructure NSW	17 March 2018		<i>Board appointment held pursuant to section 8(2) Infrastructure NSW Act 2011</i>						• Chief Executive Officer of Infrastructure NSW

Marika Calfas Chief Executive Officer NSW Ports	11 November 2018	4 years	11 November 2022			<ul style="list-style-type: none"> • Board Member Ports Australia • Board Member and Deputy Chair Australian Logistics Council • Member National Advisory Board Infrastructure Partnerships Australia • Member University of Wollongong SMART Advisory Council 	<ul style="list-style-type: none"> • CEO NSW Ports (Port Botany Operations Pty Ltd) 	<ul style="list-style-type: none"> • Member Engineers Australia 	Member PIANC International Environmental Commission
Kerrie Mather Chief Executive Officer	15 August 2019	4 years	15 August 2023			<ul style="list-style-type: none"> • UNSW Business School Advisory Board • St Vincents Health Advisory Board 	<ul style="list-style-type: none"> • CEO Sydney Cricket & Sports Grounds 	<ul style="list-style-type: none"> • Member Chief Executive Women • Member Australian Institute of Company Directors • Fellow of FINSEA 	<ul style="list-style-type: none"> • Chief Executive Officer Sydney Cricket & Sports Grounds